### CALIFORNIA ASSOCIATION OF STATE AUDITORS

### **CASA Officers**

President: Richard B. Smith Vice-President: Roberto Zavala Secretary: Christine Berthold Treasurer: Marty Rubio

August 29, 2007

Diana L. Ducay, Chief Office of State Audits and Evaluation Department of Finance 300 Capitol Mall, 8<sup>th</sup> Floor Sacramento, CA 95814



Dear Ms. Ducay:

This transmits the final report of our external quality control (peer) review of the Department of Finance, Office of State Audits and Evaluations (OSAE) for the audits and reviews completed July 1, 2003 through June 30, 2006. The attached report contains our opinion concerning your organization's overall level of compliance with Government Auditing Standards (GAS). Moreover, the management letter offers observations and recommendations for improvements in OSAE's operations under GAS and your responsive comments to our recommendations.

On behalf of the CASA peer review team, let me once again thank you and OSAE management and staff for their cooperation and assistance. If you have any questions, please contact me at 263-6000.

Sincerely,

Richard B. Smith

Assistant Executive Director California Horse Racing Board

Team Leader

Attachments

### CALIFORNIA ASSOCIATION OF STATE AUDITORS

### **CASA Officers**

President: Richard B. Smith Vice-President: Roberto Zavala Secretary: Christine Berthold Treasurer: Marty Rubio

August 29, 2007

Diana L. Ducay, Chief Office of State Audits and Evaluation Department of Finance 300 Capitol Mall, 8<sup>th</sup> Floor Sacramento, CA 95814



### Dear Ms. Ducay:

We completed an external quality control review (Peer Review) of selected audits and reviews completed during the period July 1, 2003, through June 30, 2006, by the Department of Finance, Office of Audits and Evaluations (OSAE). Attachment I lists the audits and reviews we considered in our review. In conducting our Peer Review, we followed the standards and guidelines contained in the CASA Peer Review Guide published by the California Association of State Auditors (CASA). CASA has adopted the Association of Local Government Auditors Quality Control Review Guide and adapted it with input from the Texas State Agency Internal Audit Forum to ensure that the Peer Review meets the needs of agencies under both the United States General Accounting Office (GAO) Government Audit Standards (GAS or Yellow Book) and the Institute of Internal Auditors (IIA) Professional Practices Framework (Red Book). In the performance of its audit work, OSAE cites GAS as its applicable standards.

As prescribed by the CASA Peer Review Guide, we reviewed the internal quality control system of your audit organization and tested a sample of audits conducted by your office for compliance with government audit standards issued by the Comptroller General of the United States. Due to variance in individual performance and judgment, compliance does not imply adherence to standards in every case, but does imply adherence in most situations.

We have concluded that, and it is our opinion therefore, except for the possible effects of the condition noted below, your system of internal quality control was suitably designed and provided reasonable assurance that applicable government auditing standards were followed in your audit work. Instances of nonconformance were determined to be not material to OSAE's overall audit quality and did not compromise the system's ability to ensure adequate quality control. We have also prepared a separate letter to management, which offers suggestions for further strengthening your internal quality control system.

OSAE inhabits a unique niche in the government auditing community. Its organizational location within the Department of Finance (DOF) provides broad access to all Executive Branch State agencies. However, because the DOF establishes certain statewide policies relating to budget preparation and management, accounting/fiscal systems, and information technology; and has oversight responsibility for the entire Executive Branch, the DOF executive

Ms. Diana L. Ducay August 29, 2007 Page 2 of 2

management does not meet specific GAS criteria for independence. Furthermore, by definition, OSAE lacks organizational independence relative to the Executive Branch agencies. OSAE has addressed this situation in two ways. First, for audits wherein it is determined that OSAE lacks independence, disclosure of the potential impairment is included in engagement letters and reports. In cases where OSAE has determined that the engagement is not an audit or attest service, reference to audit standards is not made in its report. We found, in some cases, that OSAE was not clear in the working papers regarding which reports require reference to audit standards. As a case in point, recent internal control reviews of state agencies have been performed without any reference to the standards. Because those engagements were for the most part not included in our sample population, we were unable to assess whether the work complied with applicable audit standards.

OSAE has chosen to apply only GAS for the work it deems to be "audits." The State of California has enacted the Financial Integrity and State Managers' Accountability Act (FISMA), Government Code (GC) Section 13400 et seq. that requires state agencies to review and report upon their internal controls. GC Section 13071 speaks to DOF's responsibility to ensure that state internal audit entities use the IIA Red Book. OSAE has the control agency oversight responsibility to provide guidance to those agencies, including performing external quality assurance reviews and the internal control reviews mentioned above. Given its position as the Executive Branch's audit organization, OSAE determined that it does not conduct internal audit activities within the definition of the IIA standards or Government Code, and that the IIA standards were not applicable to its work.

OSAE has completed significant research into the question of independence and has sought the input of authoritative bodies at the highest levels. This demonstrates OSAE's determination to understand its organizational status clearly and to follow the appropriate standards for its audit work. We believe OSAE should continue to assess its independence on an engagement-by-engagement basis and employ the audit standards that best reflect the nature of each engagement. We question however, the wisdom in not employing the audit standards in engagements where their use appears to be warranted and certainly could have merit.

We have prepared a separate management letter wherein we discuss instances of noncompliance with the standards and our recommendations for corrective action to further strengthen OSAE's internal quality control system.

The CASA Peer Review team thanks OSAE and DOF management for the hospitality and cooperation extended to us during our visit.

This report and the accompanying management letter should be made available to the public and interested parties.

Respectfully submitted,

Richard B. Smith

Assistant Executive Director California Horse Racing Board

Team Leader

Attachment

## ATTACHMENT

### DEPARTMENT OF FINANCE PEER REVIEW JULY 1, 2003 THROUGH JUNE 30, 2006 SELECTED ENGAGEMENTS

## ATTACHWENT

## DEPARTMENT OF FINANCE PEER REVIEW JULY 1, 2003 THROUGH JUNE 30, 2006 SELECTED ENGAGEMENTS

- ) ) ) )	04-0540-404 DFR 04-0540-510 DFR	Management Letter – Audit of Prop. 12, 13, & 40 Bond Funds, Department of Fish and Game	Special Review	E6
2003-04	03-8950-201 BOR	Phase II Independent Review: California Department of Veteran	Special Review	9Ш
2004-05	04-3910-040 DPR	Affairs, The Veterans Home of California at Yountville California Integrated Waste Management Board (CIWMB) Buy	Agreed Upon Procedures	
2004-05	04-6110-121 DFR	Recycled Program - Motsenbockers California Department of Education (CDE) - San Francisco	Agreed Upon Procedures	
		Community College District (SFCCD), Child & Adult Care Food Program (CACFP), September 2003		
2004-05	03-0845-231 DOI	Conservation and Liquidation Office (CLO) Financial Statement, December 2002	Financial Statement	Andreas Section (Applicable Section) (Applicable Section)
2004-05	04-5240-010 DIR	California Department of Corrections and Rehabilitation (CDC) – Community Correctional Facility (CCF) - Taft	Fiscal Compliance	THE TABLE OF THE T
2004-05	04-3910-095 DFR	Grant Audit City of Lake Elsinore Used Oil Block Grant, Grant UBG6-00-3907	Grant	
2004-05	03-3910-251 DFR	California Integrated Waste Management Board (CIWMB)	Grant	NAME AND PARTIES A
2004-05	04-0540-418 SFR	Prop. 12 – University of Southern California	Grant	ANTHROP MISCHALL
2004-05	05-0540-400 DFR	Prop. 12 – Philip Williams & Associates	Grant	E3
2004-05	05-0540-401 SFR	Prop. 12 – Greenbelt Alliance	Grant	THE THE PROPERTY PROPERTY AND A SAME AND A S
2004-05	03-4200-227 DCR	Department of Alcohol and Drug Programs (DADP) – Internal Control Review	Internal Control Review	E6
2004-05	04-4120-059 DER	Special Review Report Los Angeles County Emergency Medical Services Agency AB Trauma Care Fund Program	Special Review	E6
2004-05	05-2740-021 BTR	Department of Motor Vehicles Licensing Fee	Special Review	91
2004-05	05-8860-069 BO	Department of Finance (DOF) – Peace Officers Procedural Bill of Rights (POBOR) Mandate Study	Special Review	93
2005-06	05-5175-066 DOR	Department of Child Support Services (DCSS) - Solano County	Agreed Upon Procedures	NATIONAL PROPERTY AND ADDRESS OF THE PROPERTY
2005-06	04-0845-126 DFR	Conservation and Liquidation Office (CLO) 2003 Agreed Upon Procedures	Agreed Upon Procedures	d many

## ATTACHMENT

# DEPARTMENT OF FINANCE PEER REVIEW JULY 1, 2003 THROUGH JUNE 30, 2006 SELECTED ENGAGEMENTS

		1		T				1			Τ		
10 (10 (10 (10 (10 (10 (10 (10 (10 (10 (	TATALAN TATALA	PROPERTY CONTRACTOR AND ADDRESS OF THE PROPERTY OF THE PROPERT	E8	89	9,3			93	E6		E6		races of the same
Financial Statement	Fiscal Compliance	Grant	Independent Assessment	Internal Control Review	Internal Control Review			Performance Audit	Quality Assurance Review		Special Review	Special Review	
Office of Criminal Justice and Planning (OCJP) - Department of Justice (DOJ) Cold Hit Program	California Department of Corrections and Rehabilitation (CDC) - Community Correctional Facility (CCF) Adelanto, January 2005	California Integrated Waste Management Board (CIWMB) - Fund 100, City of Oceanside UBG6, UBG7, UBG8, February 2006	Department of Health Services (DHS) - Waiver	Department of Toxic Substance Control (DTSC)	California Department of Corrections and Rehabilitation (CDC) -	Corcoran Regional Accounting Office (RAO), Internal Control	INEVIEW, NOVEITIDE ZUU4	Department of Human Services (DHS) - Electronic Data Systems (ECS) Contract Follow-Up	Department of Housing and Community Development (HCD) -	Quality Assurance Review, April 2005	CALFED - California Bay-Delta Authority (CBDA), June 2005	Prop. 13 and 50 - Department of Water Resources	
04-0820-102 DFR	05-5240-025 DFR	06-3910-066 DFR	05-4260-017 DFR	06-3960-013 DCR	05-5281-022 SC		THE PROPERTY OF THE PROPERTY O	05-4260-073 DFR	05-2240-095 SQ	THE PROPERTY CONTRACTOR OF THE PROPERTY CONTRACT	06-3870-004 BIR	06-0540-504 DFR	06-0540-705 DFR
2005-06	2005-06	2005-06	2005-06	2005-06	2005-06		THERMAN	2005-06	2005-06	**************************************	2005-06	2005-06	

## ATTACHMENT

## DEPARTMENT OF FINANCE PEER REVIEW JULY 1, 2003 THROUGH JUNE 30, 2006 SELECTED ENGAGEMENTS

## Exception Legend:

subsequently returned the review sheet and audit reports to OCJP,	
- DOF performed desk reviews for the Office of Criminal Justice Planning (OCJP) grantee single audit reports. DOF	4
papers for the reviewer.	
- DOF tracking System recorded that staff returned the working papers. DOF staff was unable to locate the working	ر د
<ul> <li>Alternate sample because E1 working papers were not available for review.</li> </ul>	:3
<ul> <li>Due to limited file space, working papers were archived – not available for review.</li> </ul>	, ,

Initially selected for review, but was not provided by DOF because GAS Standards were not cited on engagement.

File was reviewed before it was determined that DOF did not cite standards.

Not reviewed due to time constraints.

E6 -E7 -E8 -

Review was performed.

E2

DOF audit manager informed reviewer that working papers were archived because a subsequent Internal Control

915 L STREET & SACRAMENTO CA 8 95814-3706 8 WWW.DOF.CA.GOV

July 20, 2007

Mr. Richard B. Smith, Assistant Executive Director California Horse Racing Board 1010 Hurley Way, Suite 300 Sacramento, CA 95825

Dear Mr. Smith:

### Response to Peer Review Report

Thank you for the opportunity to respond to the external quality control review (peer review) on the Department of Finance, Office of State Audits and Evaluations (OSAE), conduced under the purview of the California Association of State Auditors.

We are pleased that the peer review team found OSAE's system of internal quality control suitably designed to provide reasonable assurance that applicable government auditing standards were followed in our audit work. We offer the following clarification to the issue raised in the peer report:

OSAE's independence impairment with respect to Executive Branch agencies does not determine whether or not the engagement is reported in accordance with audit standards, but rather, the specific nature of the engagement will dictate the applicable standards. We concur that OSAE was not always clear in the working papers regarding which reports required reference to audit standards. OSAE will continue to employ the audit standards that best reflect the nature of each engagement and will document these standards in the working papers.

OSAE is committed to improving its audit processes and welcome the peer reviewers' suggestions. We would like to thank the CASA review team: Richard Smith, Evie Correa, Steve Castillo, and Roberto Zavala for their professionalism and courtesy displayed during the review.

Sincerely,

Original signed by:

Diana L. Ducay, Chief Office of State Audits and Evaluations (916) 322-2985

cc: Mr. Roberto Zavala, President, California Association of State Auditors